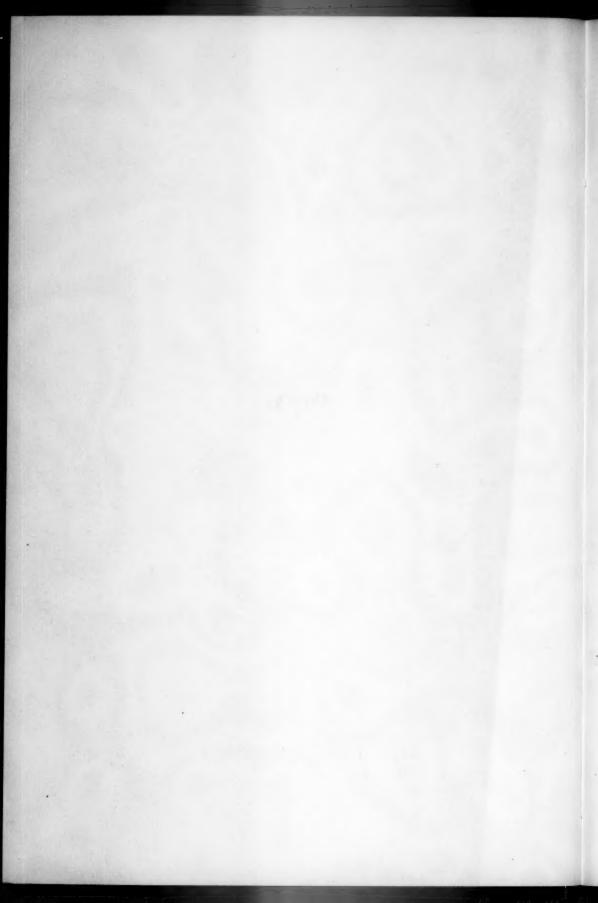
INDEX



INDEX

Adams, John, 29, 136 AGRICULTURAL SUPPLIES FOR WAR, Claude R. Wickard, 125-135 Air force competition between nations in, 5-6 co-ordination of, with other units, 5 training of, 33-37 Alvarez del Vayo, Julio, 200 AMERICAN UNITY AND OUR FOREIGN-BORN CITIZENS, Harold B. Hoskins, 153-159 Anderegg, Fred, 138 Andrews, John N., Re-employment and Postwar Planning, 186-192 ANGELL, ERNEST, The Civilian Morale Agency, 160-167 Angell, Norman, 200 Army of the United States, size of, 18, 188 ARMY PERSONNEL CLASSIFICATION SYSTEM, THE, Walter V. Bingham, 18-28 Arnold, Thurman, 123 Ashburn, P. M., cited, 89, 90 BAGGS, ALBERT N., and LEONARD G. ROWNTREE, Health of Registrants and Rehabilitation of Rejectees, 81-88 Bainbridge, William, 65 Baker, Newton D., 11, 50 Baruch, Bernard M., quoted, 107 Batt, William L., quoted, 187 Benét, Stephen Vincent, quoted, 163 BINGHAM, WALTER V., The Army Personnel Classification System, 18-28 cited, 18 Bioff, William, 117 BLISS, CHARLES A., Problems Posed for Industry, 106-115 Bovey, Wilfrid, 69

Adams, Emory S., 27

Canadian armed forces
height, weight, and defects of registrants, 85
nonservice education for
courses offered, 70-71
educational services overseas, 76-77
financing of, 78
library services, 73-74
organizational setup for, 68-69
statistics of services rendered, 78-80

BROUGHTON, PHILIP S., Government Agencies

and Civilian Morale, 168-177

cited, 80 Boynton, Ruth, 88

Brandeis, Louis D., quoted, 117

Braucher, Howard, 50, 51

Browne, George E., 117

Brigham, C. C., 28

techniques of, 71-76 university extramural courses, 74 postwar re-establishment of, 67-68 CANTRIL, HADLEY, Public Opinion in Flux, 136-152 Carroll, Lewis, cited, 168 Churchill, Rt. Hon. Winston (Leonard Spencer), 163 quoted, 111 CIVILIAN MORALE AGENCY, THE, Ernest Angell, 160-167 CLARK, JOHN M., Our Economic Freedom, 178-185 Classification of Army personnel, 13-15, 82 classification and assignment of officers, 24efforts to improve procedures of, 27-28 necessary to maximum effectiveness, 25-27 objectives of, 18 progressive steps: Induction Station, Reception Center, Replacement Training Center, tactical unit, 20-24, 45-47 Competition, nature of, during wartime, 109-111 Connor, R. D. W., 169 Conscientious objectors classification of, 14 work service of, 14-15 Consumers, liberties of, after the war, 179-180 COPELAND, MORRIS A., Production Planning for

Coy, Wayne, 54
Coyle, David Cushman, Purpose of America, 193-199
Creel, George, quoted, 163
Culligan, Ernest M., The Procurement of Man Power, 8-17

a War Economy, 94-105

Davis, Chester C., cited, 108
Davis, James J., quoted, 189
Decatur, Stephen, 65
Demobilization, see Employment of demobilized men; Postwar planning
Democracies, strategic advantage and disadvantage of, 7
Diehl, Harold, 88
Dykstra, C. A., 10, 54

Early, Stephen T., 172
Economic freedom
after the war
freedoms of business enterprise, 181-183
liberties of consumers, 179-180
liberty of work, 180-181
threatened by selfish demands, 179
conflicting ideas regarding, 178

necessity for mental adjustments regarding, 183-185 restricted during the war, 178 security versus liberty, 180 Education, see Canadian armed forces; Training of the armed forces Edwards, Frederick, cited, 80 ELIEL, PAUL, Some Problems of Organized Labor in a War Economy, 116-124 Employment of demobilized men after first World War, in England, Germany, and United States, 186-187 provided for in Selective Training and Service Act, 189-190 re-employment program objectives of, 190 operation of, 191-192 See also Postwar planning

Folk, O. H., 81 Food supply in war adequate in United States, 125 demands upon (including British), 127-128 general problem of agricultural production, home gardens, 133-134 National Farm Program, 126-127 soundness of, 134-135 price-supporting program, 134 production goals for 1942, 128, 130-133 shortages in Europe, 125 shortages of farm labor and equipment, 129-Foreign-born and first-generation residents agencies interested in, 154 anti-Axis bias of aliens, 154, 155, 156 political movements among foreigners, 155-156 size of the problem, 153-154 sound policy toward, 157-159 unwarranted distrust of, 153, 154-155 Fosdick, Raymond B., 51, 54 quoted, 50 Frey, John, 123

Gallup, George H., 136
Garrett, H. E., 28
GINSBURGH, A. ROBERT, The Nature of Military Defense, 1-7
GOVERNMENT AGENCIES AND CIVILIAN MORALE,
Philip S. Broughton, 168-177
Government publicity
character of, 176
co-ordination of, 171-173
output of, 173-174
policies of, 173
policies of military services, 174
relationship between agencies, 175-176
specialized services, 174-175
Grant, Ulysses S., 2, 176

HARLOW, B. N., Training for Military Service, 29-49 Harper, Fowler, 54 Health, see Registrants; Venereal diseases HEALTH OF REGISTRANTS AND REHABILITATION OF REJECTEES, Leonard G. Rowntree and Albert N. Baggs, 81-88 Hershey, Lewis B., 10 quoted, 190 Hitler, Adolf, 125, 130, 137, 138, 145, 148, 177, 194, 196, 199 Hoehler, F. K., 54 Hooker, Joseph, 2 HOSKINS, HAROLD B., American Unity and Our Foreign-Born Citizens, 153-159 Hull, Henry, 163

Industrial production for war allocation of materials, 104 conversion from peacetime to wartime production, 100, 101-102, 106-107 development of the program lack of definiteness and stability, 96-97, physical aspects of requirements, 95-96 size in funds, 95 from the manufacturers' viewpoint competition, 109-111 management problems, 109 plant expansion, 114 postwar questions, 114-115 problems of shift from civilian to war industries, 106-107 subcontracting, 107-109 supply of labor, 112-113 supply of management, 113-114 supply of materials, 111-112 unskillful Government practices, 111-112 methods of awarding contracts, 97-100 priorities, 103 production management by Government, 100-104 co-ordination of schedules, 102-103 raw materials, 102, 103-104 utilization and provision of facilities, 101-102 retarding factors failure to foresee demand for raw materials, 102 faulty facilities program, 101-102 laxity in delivery schedules, 100 limitations of supply, 96 necessity for technical planning, 95-96 slowness to grasp seriousness of crisis, 94unsatisfactory priorities system, 103-104

Industrial relations, distressing to management,

See also Labor in the war economy

International trade, encouragement of, after the war, 197-198 Ireland, M. W., cited, 89

Jay, N. D., 54 Jones, John Paul, 65

Kelly, Colin P., Jr., 4 Knox, Frank, 54

Labor in the war economy attitudes of, 117
internal weaknesses of, 117-118
possible rationing of, 109-110
public attitude toward, 116, 119, 124
shortages of farm labor, 129
suggested changes in policy of, 119-124
supply of, in war production, 112-113
See also Industrial relations
Lang, R. O., 81
Lawrence, James, 65
Leiserson, William M., 120
Lincoln, Abraham, 136
Love, A. G., cited, 89

McClellan, George B., 2 McGill, K. H., 81 MacLeish, Archibald, 176 quoted, 171, 172, 173 McMillan, George E., quoted, 176 McNutt, Paul V., 90 quoted, 169-170 Marshall, George C., 4, 43 quoted, 5, 44, 48-49 Mechanized warfare demands increase in man power and supplies, 4 increases tempo of war, 3 proportion of armored and motorized units in German and United States Armies, 3 requires co-ordination of units, 4-5 tanks, 6

Mellett, Lowell, 175 Merchant Marine Reserve, 61 Military strategy

co-ordination of units, 4-5 experimentation with new devices, 6-7 offensive rather than defensive, 1-2 transition from defense to offense, 7

Military training, see Training of the armed forces

Moore, Andrew, Nonservice Education for the Canadian Armed Forces, 67-80 cited, 80

Morale

as affected by government services, 168-171 defined, 160, 168 factors in civilian morale, 151-152 Government publicity and, 171-176

high in the United States, 115, 150 in the Navy, 64-66 of the foreign-born, threats to, 153-155 private agencies for civilian morale competition among, 161-162 field and structure of, 163-165 methods of, 162-163 partial list of, 161 reasons giving rise to, 160-161 value of, 166-167 weaknesses of, 165-166 too tense, 176-177 war bonds and, 171 See also Recreational services to soldiers Morris, Charles R., 11 Munson, Edward L., cited, 25 Munson, Edward L., Jr., cited, 25 Murray, Philip, 124

Napoleon I, 158 National income, proportion of, devoted to war effort, 94 NATURE OF MILITARY DEFENSE, THE, A. Robert Ginsburgh, 1-7 Navy of the United States Navy personnel morale of, 64-66 sources of, 58-61 training of, 61-64 size of, affected by public opinion, 57 NESS, ELIOT, Venereal Disease Control in Defense, 89-93 New world order adequate trading opportunities in, 197-198 Anglo-American leadership in, 197, 198, 199 immediate perfection unnecessary, 198-199 immediately following the war, 196-197 See also Postwar prospects NONSERVICE EDUCATION FOR THE CANADIAN

Oakes, James, 8
Occupational skills of soldiers, 18-19, 25-27
Officers
classification and assignment of, 24-25
sources, selection, and training of
Army, 24-25, 32, 38-42
Navy, 58-62, 63
O'Rourke, L. J., 28
OSBORN, FREDERICK H., Recreation, Welfare,
and Morale of the American Soldier, 50-56
Osborn, Frederick H., 54
OUR ECONOMIC FREEDOM, John M. Clark, 178-

ARMED FORCES, Andrew Moore, 67-80

Parran, Thomas, cited, 89
Patterson, Robert P., quoted, 5, 29
Pearson, Madison, 27
Perry, Oliver Hazard, 65
Pershing, John J., 2

ages of, 15, 16, 17, 81

physical and mental fitness

disqualifying defects, 82, 89

height and weight, 84-85

incidence of defects, 83-84

procedure in selection of, 11-13, 15 rehabilitation of rejectees, 86-87

See also Classification; Soldiers; Training of

Health of Registrants and Rehabilitation

PERSONNEL, C. N. Smith, 57-66

number of, 10

index to, 82-83 prehabilitation of, 87-88

the armed forces

of Rejectees, 81-88

tive Service System

selection of, for training as officers, 25

See also Classification; Registrants

146, 184

as related to availability for service, 84-85

high standards for acceptance of, 81, 85-86

Postwar planning Registrants by industry, 114-115 for Canadian servicemen, 67-68 importance of, 187-189, 192 See also Employment of demobilized men Postwar prospects dangers of vengeance and moral reaction, 195-196 for economic freedom for various classes, 178-185 See also New world order Price, Byron, 172 Price fixing in war production effects of, 112 support of farm prices, 134 PROBLEMS POSED FOR INDUSTRY, Charles A. REPORT OF BOARD OF DIRECTORS FOR 1941, 200-Bliss, 106-115 PROCUREMENT OF MAN POWER, THE, Ernest M. Richardson, M. W., 28 Roosevelt, Franklin D., 10, 11, 15, 17, 106, 145, Culligan, 8-17 PRODUCTION PLANNING FOR A WAR ECONOMY, Morris A. Copeland, 94-105 Rose, William C., 27 Propaganda, see Government publicity; Mo-ROWNTREE, LEONARD G., and ALBERT N. BAGGS, rale-private agencies Public opinion affects size of the Navv. 57 and public policy, 145-147 Sanders, Lewis, 187, 190 as affected by events, 138, 140-145 Scalise, George, 117 characteristics of, 147-148 SELECTION, TRAINING, AND MORALE OF NAVY determinants of, 148-150 Selective Service System importance of, 136 steps leading from neutrality to war, 136-140 united in the war effort, 150 PUBLIC OPINION IN FLUX, Hadley Cantril, 136-152 Publicity services, see Government publicity PURPOSE OF AMERICA, David Cushman Coyle, 193-199

Qualification card for enlisted men, 21-22, 46 for officers, 24

Randolph, A. Philip, 123 RECREATION, WELFARE, AND MORALE OF THE AMERICAN SOLDIER, Frederick H. Osborn,

Recreational services to soldiers civilian services, 54-55 Government services, 51-54 in first World War, 50 See also Morale

Recruitment of Army and Air Corps personnel, see Selective Service System of Navy personnel, 58-61, 65 RE-EMPLOYMENT AND POSTWAR PLANNING,

John N. Andrews, 186-192

organizational setup of, 10-11, 81 preparatory planning for, 9-10 procedure in selection of registrants, 11-13, registrations held under, 10, 15, 17 See also Classification; Registrants Selective Training and Service Act of 1940 amendments to, 15-16, 17 date of, 10 provides for re-employment of demobilized men, 189-190 Sforza, Carlo, 200 Shartle, C. L., 28 special card giving occupational data, 190 Sherwood, Robert, 54 Sibley, Harper, 54 SMITH, C. N., Selection, Training, and Morale of Navy Personnel, 57-66 Socrates, 29 Soldiers modern demands upon, 2-3, 29, 43-44, 67, 81 occupational skills of, 18-19, 25-27 physical fitness required of, 29, 43-44, 81 recruitment of, through militia system, 8 national conscription in Civil War, 8 Selective Service in first World War, 8-9 Selective Service in present war, see SelecSome Problems of Organized Labor in a War Economy, Paul Eliel, 116-124
Staley, S. C., quoted, 44
Stimson, Henry L., 7, 11, 51, 54
Streit, Clarence, 163
Studebaker, John W., quoted, 175
Sullivan, Harry Stack, quoted, 160

Taft, Charles P., 54 Thurstone, L. L., 28 Tobias, Channing, 54 TRAINING FOR MILITARY SERVICE, B. N. Harlow, 29-49 Training of the armed forces Air Corps education, 33-37 Army schools, 30-33 at Reception Centers, 20-21, 46 at Replacement Training Centers, 21, 23, 46-47 civilian military training, 42-43 field maneuvers, 47-49 in the field, 47-49 importance of, 2-3, 29 individual training, 45-49 methods of, 30 Navy personnel lack of basic training of, 64 schools and courses for, 61-64 physical training, 44-45 principles of, 2-3 purpose of, 30 training for industrial mobilization, 40-41 training of cooks and bakers, 37-38 training of officers, see Officers

troop schools, 41-42 unit training, 43 See also Canadian armed forces; Officers

Usilton, L. J., cited, 89

Van Riper, Paul, Jr., cited, 18
Venereal Disease Control in Depense, Eliot
Ness, 89-93
Venereal diseases
methods of attack upon, 90-93
number of registrants rejected because of, 89
prevalence of, in United States, 89
resulting losses among industrial workers, 89
resulting losses in American Army in first
World War, 89
Victory, limits of, 193-196

War aim, 193
War production program, see Industrial production for war
Weapons
experimentation with new devices, 6-7
tanks as, 6
Wickard, Claude R., Agricultural Supplies for
War, 125-135
Wickard, Claude R., 128, 129
Wilbur, Ray Lyman, 121
Williams, Frederick, 138
Woll, Matthew, 123
Woodrum, Clifton A., 169

Yerkes, Robert M., cited, 18